Objective		Responsibility		Actions	Target Date
1.	Co-ordination of health and safety:		•	Set up new Committees/Forums.	Completed
	Committees agree annual Directorate priorities that are determined by risk. Action plans to be compiled with SMART targets. (Specific, Measurable, Achievable, Realistic & Time-related)	Directorate & Senior Management Teams. (DMT/SMT) Corporate Management Team. (CMT)	•	Committees/Forums are made up of appropriate representatives.	Completed
			•	Committee/Forum representatives to drive improvements in health & safety through relevant management processes.	Ongoing
			•	Chairs of Directorate Health & Safety Committees/Forums to report to Corporate Health & Safety Committee (CCF).	01/11/2011
2.	Establish and maintain systems for health and safety management:		•	Directorate audit programmes in place.	31/03/2012
	Directorates maintain programme of audits.	<ul> <li>Managers with Level 3 responsibilities.</li> <li>Chair of Health &amp; Safety Committees/Forums.</li> <li>(Corp. Health &amp; Safety Team will assist Level 3 Managers to develop action plans. Assisted audits will be conducted on a risk basis).</li> </ul>	•	Corp H&S Team carrying out audits in higher risk services	From 01/07/2011
			•	Directorates to report to relevant Health & Safety Committees/Forums.	01/11/2011
			•	Health & Safety Committees/Forums will monitor progress of action plans.	31/03/2012

	Objective	Responsibility		Actions	Target Date
3.	Effective monitoring of health and safety performance is in place: Health and safety performance targets are integrated into Service Plans. (Selection of target determined by individual service risks - as 4 below.)	Managers with Levels 2/3/4 responsibility. DMTs/SMTs. Corporate. H&S Team	•	Individual Directorate targets to be agreed by their H&S Committees/Forums Accident/incident data submitted to Directorate Health & Safety Committees/Forums to assist with setting priorities.	01/11/2011 Ongoing
4.	Appropriate control of areas/activities of significant risk.		•	Individual Directorate priority areas to be identified by H&S Committees.	01/11/2011
	Directorates focus on areas where there is a significant risk of injury or	Managers with Levels 2, 3 & 4 responsibilities.	•	DMTs to integrate priorities into operational risk management process.	31/03/2013
	loss. Priority areas include: Asbestos, exposure to	DMTs - individual services to identify their specific risks and to feed those priorities and actions into the Directorate Action Plan. Service areas & DMTs - high level Directorate-wide H&S risks (red) to be	•	Risk assessments to be carried out for all areas where there is a significant risk of injury or loss.	31/03/2012
	agents, fire, Personal Safety (physical/verbal Service a aggression), Plant & Directorate-		•	Risk Assessments to be recorded, reviewed and communicated to staff	31/03/2013
		detailed in Risk Registers	•	Where there is a significant risk, Safe Operating Procedures to be in place.	31/03/2012
			•	Staff to be trained in specific control measures	31/03/2012

	Objective	Responsibility	Actions Target Date	
5.	Health and safety training and instruction:		• L 1 & 2 training courses in place. 01/11/2011	
	All employees are provided with suitable health and safety training. All non-employees and contractors are provided with suitable health and safety information before the commencement of the contract.	Managers with Levels 2 & 3 responsibilities Contract/Project Managers. Corporate Health & Safety team	<ul> <li>Level 3 written. Individual instruction given during audits.</li> <li>Managers have identified which staff need training and have booked them on a relevant course</li> <li>Procurement Policy in place.</li> <li>Contractors to be monitored as part of normal contract procedures.</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2011</li> <li>01/07/2013</li> </ul>	
6.	Integration of Wellbeing Strategy:		Policy in place 31/3/2012	
	Wellbeing Strategy is	СМТ	Training course & supporting tools 31/03/2012 developed and running.	
	integrated into service planning and delivery. Wider health initiatives	Health and Safety Committees. DMTs and Service Managers	• Corp H&S team providing support on 31/03/2012 high-risk cases.	
	are integrated into Wellbeing Strategy.	Human Resources Corporate Health & Safety Team	Absence Management Procedure in place	

Objective	Responsibility	Actions Target Dates	S
7. Fire Safety Fire risk assessments are in	Building Services	Premises are categorised into priority areas.     Completed	
place and urgent improvement works are scheduled.	Staff have received suitable training, instruction or information to ensure that they know what to do in	Best practice risk assessment model identified.     Completed	
Staff have received suitable training, instruction or		Supporting CoP in place.	
they know what to do in case of fire.		Risk Assessments are undertaken	
		Building Manager identifies & allocates funding to carry out improvements.	
		Where identified costs exceed local budget allocations CMT considers funding options.	
		All staff have been instructed on local fire emergency procedures     01/11/2011	
8. Asbestos		Surveys are carried out by suitably 31/03/2012 competent people	
Asbestos surveys have been carried out and information contained within them is kept up to date.	Building Services	• Completed surveys are available and 31/12/2013 readily accessible	

Objective	Responsibility	Actions	Target Dates
Asbestos cont All building managers are aware of what they have to do	Managers with Levels 3 & 4 responsibilities Corporate Health & Safety Team	<ul> <li>Supporting CoP in place</li> <li>Competent support is available to Building Managers</li> </ul>	Completed 31/03/2012
<ul> <li>9. Lone Working <ul> <li>Managers have identified <ul> <li>all staff within their service</li> <li>areas who are at risk during</li> <li>lone working.</li> </ul> </li> <li>Managers are provided with the tools to carry out effect risk assessments of lone working.</li> <li>Training is available to ensure staff can manage the risks to their safety whilst lone working</li> </ul></li></ul>	Managers with Levels 2 & 3 responsibilities Corporate Health & Safety Team	<ul> <li>Supporting CoP in place</li> <li>Training course is available</li> <li>Managers have identified all lone workers</li> <li>Managers have completed risk assessments on their lone workers activities</li> <li>Managers ensure that their lone working staff have booked/attended the relevant training</li> <li>Staff can identify high risk customers or premises where extra precautions</li> </ul>	Completed           01/10/2011           01/12/2011           31/03/2012           31/03/2013           31/03/2012
<b>10. First Aid</b> Adequate First Aid support is available.	Corporate Health & Safety Team Managers with Levels 2 & 3	<ul> <li>Adequate number of trained First Aiders are available in corporate buildings</li> </ul>	01/09/2011
	responsibilities	• Adequate number of trained First Aiders are available in all buildings	31/03/2012